5-POINT CHECKLISTS

FINDINGS FROM THE CASE STUDIES

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PPD in Fragile States

Main Challenges

- Private sector fragmentation and capacity
- Government coordination
- Overwhelming demand for reforms
- Unforeseeable events
- Trust building
- Inclusion
- Turn over at Cabinet level

Lessons Learned

- Need for public-public and private-private dialogue
- Innovation – flexibility – adaptation – “control what you can”
- Quick wins and communicating about them
- Bottom-up vs top-down reform process (sub-national, cluster approach)
- Inclusion (SMEs, etc.)
Why we need PPD in cities...

- Prioritization in the midst of scarce resources
  *PPD is an effective tool for identifying shared strategic priorities...*

- Managing different actors in a tight space
  *PPD facilitates search for mutual understanding and building compromise between actors...*

- Capture informal aspects of the local environment
  *Process of self-identification going beyond formalized analytical exercises...*
## A Framework for City-level PPDs

### Principles

<table>
<thead>
<tr>
<th>Objectives</th>
<th>Preconditions</th>
<th>Actors</th>
<th>Process</th>
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<tbody>
<tr>
<td>Don’t shy away from specific issues &amp; urgent needs</td>
<td>May require capacity building upfront</td>
<td>Detailed understanding to drive local actor selection</td>
<td>Faster moving process</td>
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<td>Do generate common messages to be channeled upward/sideways</td>
<td>Design should reflect actors in the space</td>
<td>Civil society plays greater role</td>
<td>Difficult to create new units, thus ownership important</td>
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<td>Target issues linked to specific spaces and clusters</td>
<td>Jurisdictional boundaries might not match natural ones</td>
<td>Sectors need to be defined well</td>
<td>More fragile in early stages</td>
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<td>Improve capacity for local government, business community &amp; civil society</td>
<td>Different layers of contexts might require more preparation</td>
<td>Balance between local and external champions</td>
<td>Sector focus more important early on</td>
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<td>Link with national government important</td>
<td>Mistakes at design phase could be magnified later</td>
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PPD for Economic, Political and Social Transition

1. Political transitions create unique opportunities for establishing dialogue mechanisms but the response has to be sensitive to the context

2. Generating trust and inclusiveness is particularly important during transitions

3. Sometimes stakeholders need to step beyond their traditional roles to steer transition in the right direction

4. Transitions may adversely affect established PPDs but patient, creative approaches can revive the dialogue process

5. External influences can be catalytic but not sufficient